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RMUPDATE
SUMMER 2015 VOLUME 14 ISSUE 3

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CALENDAR OF EVENTS

FALL 2015 SEMESTER START
LABOR DAY (CAMPUS CLOSED)
UNITED WAY DAY OF CARING
CLINSCD SLP PROGRAM INFO SESSION
DNP 18 & 19/FNP 2 & 3 FALL 2015 ONSITE DATES
FALL SEMESTER ADD/DROP DEADLINE
UVU GRAD FAIR
BYU GRAD FAIR
U OF UT GRAD FAIR
WSU GRAD FAIR
SLP 3 FALL 2015 ONSITE DATES
APPLICATION DEADLINE; DPT AND PA PROGRAMS
OTD 27 FALL 2015 ONSITE DATES
OTD 26 FALL 2015 ONSITE DATES
MSHS PROGRAM INFORMATION SESSION
POST-PROFESSIONAL OTD PROGRAM INFO SESSION
AOTA/OTCAS EDUCATION SUMMIT
DEADLINE TO APPLY FOR FALL GRADUATION
DSC ATHLETIC TRAINING PROGRAM INFO SESSION
RMUOHP RESEARCH VISIONING CONFERENCE
UTAH OT ASSOCIATION CONFERENCE
DSC HPW PROGRAM INFO SESSION
ILLINOIS OT ASSOCIATION CONFERENCE
APTA SECTION ON PEDIATRICS ANNUAL CONFERENCE
DSC HSP PROGRAM INFO SESSION
THE ASHA CONVENTION
THANKSGIVING HOLIDAY (CAMPUS CLOSED)

PROVO, UT & ONLINE
PROVO, UT
PROVO, UT ONLINE
PROVO, UT
PROVO, UT
PROVO, UT & ONLINE
OREM, UT
PROVO, UT
SLC, UT
OGDEN, UT
PROVO, UT
PROVO, UT
PROVO, UT
PROVO, UT
DENVER, CO
PROVO, UT & ONLINE
PROVO, UT
PROVO, UT
PROVO, UT ONLINE
PROVO, UT
PROVO, UT ONLINE
PROVO, UT
PROVO, UT
SALT LAKE CITY, UT
SALT LAKE CITY, UT ONLINE
SALT LAKE CITY, UT
ST. CHARLES, IL
PITTSBURG, PA
DENVER, CO
DENVER, CO

AUGUST 31
SEPTEMBER 7
SEPTEMBER 10
SEPTEMBER 14
SEPTEMBER 14-18
SEPTEMBER 21
SEPTEMBER 24
SEPTEMBER 25
SEPTEMBER 25-29
OCTOBER 1
OCTOBER 1-5
OCTOBER 6-11
OCTOBER 10
OCTOBER 13
OCTOBER 15
OCTOBER 17-18
OCTOBER 19
OCTOBER 21
OCTOBER 23
OCTOBER 24
NOVEMBER 4
NOVEMBER 5-7
NOVEMBER 6-8
NOVEMBER 10
NOVEMBER 12-14
NOVEMBER 26-27
Recently I have had experiences that caused deep pondering and reflection about the real purpose of life and, truly, thoughts about what in life really matters. These reflections have led me to define three things that I feel are vital components of success in life, be it personal, family, business, or service. These three principles, I believe, if we are successful in implementing in our lives, will elevate us and make the world a much better place for all. I will relate these three principles to the boomerang.

A boomerang is an airfoil designed to return back to the person throwing it, given that all factors of air, wind, speed, and technique of throwing work together; it will always return to the point of origin. The boomerang has its roots with the Aborigines in Australia. Anciently it was used for hunting and the earliest evidence of a boomerang dates back 30,000 years. Today, boomerangs are used mostly for entertainment and sport.

The first principle: BE KINDER. Be kinder to those you live with, work with, to those you serve as healthcare providers, to the unknown person you meet on the street and to those who have cause to mourn. Unconditional kindness is the mark of a true professional and the epitome of a human being. Beginning today, make part of your daily planning include random acts of unconditional kindness to others. You won't have to go out of your way to be kind to another, you simply can do it on your way.

Albert Schweitzer once said, “Constant kindness can accomplish much. As the sun makes ice melt, kindness causes misunderstanding, mistrust, and hostility to evaporate.” Mark Twain, referring to kindness said, “Kindness is the language which the deaf can hear and the blind can see.” Like a boomerang, if we are kinder, it will always come back around to the point of origin to bless our lives.

The second principle: BE SELFLESS. Consider OTHERS before yourself at all times and in all places. Live outside yourself, and like the boomerang effects, it will come back to the point of origin to bless and serve you well.

A few years ago while working on a humanitarian building project in East Africa, I was taught a valuable and long-lasting lesson about selflessness by a ten year old orphan named Zachary. Zachary just happened on to the work site that day. After many hours of watching this young man work relentlessly, I knelt down by his side and asked his name. “Zachary,” he said. “Why are you here, Zachary?” I asked. “Because you need help, don’t you?” was his reply. Zachary said he was an orphan as his parents both died of HIV a few years earlier. In response to my question regarding when he had last eaten, Zachary said it had been many days. I had a sandwich in the pocket of my cargo pants and I handed the sandwich to him. He thanked me for the sandwich, put it in his pocket, and walked back down into the work pit that was surrounded by a dozen or so children watching the workers. I was taught a powerful lesson of selflessness when I watched him take the sandwich from his pocket and break it into pieces, giving one to each of those children and leaving none for himself. Seconds later, Zachary was back in the pit shoveling just as hard as he had been all day. Selflessness. We, like Zachary, should look for ways we can give up the things we want and need for the benefit of someone else. “We make a living by what we get, but we make a life by what we give,” said Sir Winston Churchill. Yes, selflessness is like a boomerang– the blessings of selflessness will always return back to the point of origin.

Thirdly, GO THE EXTRA MILE. Always do MORE than is required. Always give people more than they expect to get. Said Napoleon Hill, “The man who does more than he is paid for will soon be paid for more than he does.” From Charles Francis Adams, “No one ever attains very eminent success by simply doing what is required of him; it is the amount and excellence of what is over and above the required, that determines the greatness of ultimate distinction.” In other words, give the world the best that you have, and the best will come back to you- just like the boomerang.

Through kindness, selflessness and by going the extra mile, YOU can make your world and the world at large a better place. May this be the legacy you leave in your wake. And, the promise is, all these things will find their way back to the point of origin.
MUoHP is pleased to announce that Dr. Richard P. Nielsen received the Marilyn Moffat Leadership Award from the American Physical Therapy Association (APTA) at the Honors and Awards Ceremony at the APTA’s NEXT Conference and Exposition in National Harbor, Maryland on June 4. The award was presented to Dr. Nielsen by Dr. Moffat herself.

The Marilyn Moffat Leadership Award is given each year to recognize Physical Therapists who demonstrate positive leadership contributions in the Physical Therapy field for an extended period, which leave a lasting impact and measurable change in the development of the profession. Recipients of this award demonstrate exceptional leadership ability in Physical Therapy in extending service to the local community, the APTA and local components, international physical therapy organizations and appointed or elected positions.

Throughout his career, Dr. Nielsen has demonstrated significant, sustained contributions to the profession of physical therapy. The award also marks the conclusion of a four-decade-long sterling clinical career as a physical therapy practitioner, contributing to the health and well-being of thousands of patients.

As President and co-founder of RMUOHP, Dr. Nielsen played a critical role in expanding the educational opportunities for established physical therapists by being among the first universities in the country to offer a transitional clinical doctorate. This was followed up by the creation of an accelerated, clinically enriched, entry-level physical therapy program which also leads to a doctorate degree. This significant leadership at a pivotal transition in the development of the profession had, and will continue to have, lasting positive impacts on the education of future physical therapist and on patient care.

Additionally, his dedication, along with longtime colleague and university co-founder Dr. Mike Skurja, to the education of the professional community with respect to the advancement and recognition of Clinical Electrophysiology cannot be overstated. Finally, Dr. Nielsen’s own track record of service and contribution to the common-good, is exemplary. He has traveled to Africa each year for more than 25 years, providing clinical care as well as materials, support and infrastructure for the development of schools and expansion of educational opportunities. The sum total of these contributions has led to measurable change - both in the realm of healthcare education and point of care impact. His nomination and selection for the Marilyn Moffat Leadership Award is both deserving and reflective of this remarkable body of work in the area of physical therapy.

American Physical Therapy Association bestows Marilyn Moffat Leadership Award

PRESIDENT RECEIVES NATIONAL RECOGNITION
August 3rd welcomed a new day in RMUoHP leadership, as three of our leaders changed positions within the University organizational structure. These administrative transitions were months in the making and part of a greater strategic shift in university development and institutional planning. Dr. Michael Skurja assumed the role of Chief Operating Officer, where he is responsible for facilities, IT, HR, and other operational duties. Dr. Hani S. Ghazi-Birry moved from Vice President of Academic Affairs & Operations and Vice Provost to Executive Vice President of Academic Affairs and Provost, where he became the highest academic officer at the University, and Dr. Sandy Pennington left her role as Provost to become the Executive Vice President of Institutional Effectiveness & Strategic Initiatives. In this role, she'll continue her focus on University accreditation and lead our comprehensive strategic planning and assessment and continuous improvement efforts. We are excited to welcome these talented individuals into their new roles!
The **Utah Medical Association Foundation**\(^2\) has awarded a grant of **$5,000** to the RMUoHP Foundation for use in the Community Rehabilitation Clinic (CRC). “We are most grateful for support from the Utah Medical Association Foundation for the Clinic and appreciate their interest in helping the underserved population of Utah County. The charitable investment of the UMA Foundation makes it possible for us to help rehabilitate more patients back to a life of normalcy and productivity,” said Vic Morris, RMUoHP Foundation Director.\(^2\)https://goo.gl/C93LG0

**GRANT: INTERMOUNTAIN COMMUNITY BENEFIT**

**Intermountain Community Benefit**\(^3\) has approved a gift of $3,000 to RMUoHP Foundation for the Foundation’s CRC to assist in providing rehabilitation therapy services for underserved and underinsured citizens in Utah County. Intermountain’s Community Benefit program works with community non-profit agencies, government entities, and healthcare providers to improve the health of the uninsured and underserved. Partnerships, school and community clinics, collaboration, donations, gift to community reporting and initiatives all make up the Community Benefit Department’s wide array of projects and initiatives.

Intermountain is devoted to the community, helping out whenever possible to ensure that neighbors, families, and friends get the help they need to maintain or regain their health.

Intermountain Healthcare has been supportive of the CRC from the beginning and acts as a referral agent through the Utah Valley Regional Medical Center in referring physical therapy patients who qualify as underprivileged and uninsured to the Clinic for evaluation and treatment.\(^3\)https://goo.gl/qiUPYo

**FOUNDATION WEBSITE LAUNCHED**

We are excited to announce the launch of our new RMUoHP Foundation website! Information about the foundation, its leadership and associated projects, as well as a donor list, ways to contribute to the foundation and University and contact information can all be found at [foundation.rmuohp.edu](http://foundation.rmuohp.edu).

The RMUoHP Foundation’s CRC now has its very own newly launched website as well, and it can be found at [crc.rmuohp.edu](http://crc.rmuohp.edu). The CRC website contains information specific to the pro-bono clinic, its staff, services offered and its current hours of operation.
Dr. Malissa Martin, RMUoHP Associate Vice Provost of Faculty Development and Curricular Innovation and also program director for the athletic training track of the Doctor of Science and Doctor of Philosophy in Health Science programs, was inducted into the prestigious National Athletic Trainers’ Association (NATA) Hall of Fame on June 25 at the 66th Annual Clinical Symposia and AT Expo in St. Louis, MO. Induction into the Hall of Fame is the highest honor an athletic trainer can receive. This year’s ceremony recognized eight athletic trainers for their significant and lasting contributions that enhance the quality of healthcare provided by athletic trainers and advance the profession. The NATA Hall of Fame has been inducting members since 1962, and now has 296 members.

Dr. Martin’s passion for athletics and athletic training began in high school when she was one of the first females to play sports at her high school in Freeburg, Illinois. After sustaining a menisci injury her senior year of high school, she spent much of her first year as an Indiana State volleyball athlete in and out of the AT clinic. Through observing the operations of the clinic, she knew she would pursue a career as an athletic trainer.

She has authored several books and more than 100 other publications. Dr. Martin pioneered the first home study programs in athletic training and chaired the first NATA Athletic Training Educators’ Conference, where she has been a key presenter since 1996. She was also the first woman to be elected as president of the South Carolina Athletic Trainers’ Association. Her service and career accomplishments have been recognized with numerous awards.

Dr. Martin says that her career has been most affected by her interactions with students. “The students and athletes who afforded me the honor to enter their world and share my experience were, without a doubt, the major players in my career,” Dr. Martin said. “This interaction fulfills my spirit... All who know me agree my most shining moments are sharing learning spaces with others.”

On behalf of RMUoHP administration, faculty, staff, and students, the University offers its heartfelt congratulations to Dr. Malissa Martin for her outstanding achievements and induction into the NATA Hall of Fame Class of 2015.

The Hall of Fame induction ceremony video is now available at https://vimeo.com/134619340.

*http://goo.gl/h057z0
Previous page: Dr. Martin during the induction ceremony. Top left: Dr. Martin with Cynthia Booth, EdD, ATC. Cynthia nominated Dr. Martin and awarded the official green jacket during the ceremony. Bottom left: Dr. Martin with a quilt made by her alumni from across the USA. Top right: Dr. Martin at RMUoHP’s NATA conference booth. Bottom right: Dr. Martin accepting the award. NATA photos courtesy of Renee Fernandes/NATA.
RMUoHP was well represented at NATA’s 66th Annual Clinical Symposia & AT Expo in June.

**NATA MOST DISTINGUISHED ATHLETIC TRAINER: PAUL ULLUCCI**

RMUoHP PhD OS 6 alumnus Dr. Paul Ullucci received the NATA Most Distinguished Athletic Trainer Award at the NATA’s 66th Annual Clinical Symposia & AT Expo. The Most Distinguished Athletic Trainer (MDAT) award recognizes NATA members who have demonstrated exceptional commitment to leadership, volunteer service, advocacy and distinguished professional activities as an athletic trainer. MDAT exclusively recognizes NATA members who have been involved in service and leadership activities at the national and district level. Dr. Ullucci was also inducted into the Rhode Island Athletic Trainers Association Hall of Fame in January. Dr. Ullucci is also a Doctor of Physical Therapy, and he has spent 25 years treating athletes in professional sports all the way down to high school and younger athletes. He is currently a PT faculty member at Fresno State University.

**DAN LIBERA SERVICE AWARD: ALAN FREEDMAN**

DSc AT 3 student Alan Freedman, received the 2015 NATA Dan Libera Service Award from the NATA Board of Certification (BOC). The award was established in 1995 in recognition of Libera’s contributions to the BOC certification program. The award recognizes individuals who have shown dedication to the mission of the BOC. Long-standing contributions to the BOC’s programs are the primary criteria for the award. Freedman was nominated by Ian Rogol, who commented that “Alan has committed most of his professional career to the mission of the Board of Certification. He has served as an examiner, Test Site Administrator and test administration committee member. He is currently serving as a member of the Reinstatement Panel. Additionally, he has served as an educator and mentor to numerous students who are successful athletic trainers today.”

Freedman’s commitment to the certification process is second to none. He has been actively involved in the profession for almost a quarter of a century and has held leadership roles in the athletic training associations of New York, Pennsylvania, Virginia and Michigan.

*http://goo.gl/DAIIw*

**NATA FOUNDATION SCHOLARSHIP: SAYURI HIRAISHI**

Sayuri Hiraishi, DSc AT 2 student, received the NATA Foundation Scholarship sponsored by F.A. Davis Company Publishers and was also recognized at the Pinky Newell Scholarship & Leadership Breakfast.
Melinda Watts, PhD AT 7, received the NATA Research & Educational Foundation Frank Cramer Memorial Scholarship sponsored by Cramer Products. She was recognized at the Pinky Newell Scholarship & Leadership Breakfast.
As health promotion educators, we follow evidence-based scientific advances through continuing educational resources (e.g., journals, trainings, conferences). Staying up-to-date is critical to fulfilling our ongoing commitment of employing best practices in serving our students, clients, and patients. Recently, a business-training grant from the Wyoming Workforce Services Department provided an excellent opportunity for me to enhance my understanding of the power of therapeutic yoga.

I attended the 2015 Symposium on Yoga Therapy and Research (SYTAR) June 4-7, which is annually hosted by the International Association of Yoga Therapists (IAYT). IAYT is the global professional organization for yoga teachers and therapists that advocates research and education in yoga. SYTAR is a conference dedicated to updating attendees on research, best practices, and policy issues. I was so inspired at this international event that I am eager to share some of the most stimulating topics and presenters with you!

The content, venue, and atmosphere at SYTAR 2015 radiated a sense of community, professionalism, and integrity! Thought-provoking seminars revealed how therapeutic benefits of yoga can optimize lifelong health and wellbeing. Many sessions focused on practical applications for treating individuals with chronic diseases, structural issues, and emotional and psychological conditions. Numerous presenters concentrated on successful integration of yoga therapy into conventional health care systems. A few speakers provided informative lectures on history and early champions of yoga therapy, healthy aging practices, and combining neuroscience with mindful yoga. Presentations on utilizing yoga as a powerful tool in preventive health care stimulated conversations about its effectiveness as a complementary accompaniment to necessary Western medical treatments.

Loren Fishman, MD, a Columbia University professor, concentrated his workshops on situations related to back pain, rotator cuff, and osteoporosis, which were highly interactive; everyone became involved! Dilip Sarkar, MD, FACS, CAP, discussed his research project on “Yoga Therapy for Space Health.” As a retired vascular surgeon and Fellow of the American Association of Integrative Medicine, Dr. Sarkar is highly regarded globally for his work in yoga therapy, Ayurvedic wellness, and integrative medicine. With NASA's approval, he and his team are creating therapeutic yoga guidelines for managing physical, physiological, and psychological disruptions triggered by space travel.

Yoga is an ancient discipline that offers a broad range of methods to promote health, assist with healing, and facilitate spiritual transformation. Unique and changing needs of students are addressed through continuous adaptation of many tools, when guided by qualified teachers. Yoga is for everyone, offering physical practices, special breathing techniques, powerful meditative moments, symbolic gestures, use of vocal sounds, guided self-inquiry, and more. Yoga therapy is an integrative practice designed to empower the client to open to life experiences by increasing perception, bringing powerful self-care to daily life. This healing modality focuses on linking

Teresa (Teddy) E. Araas, PhD, CHES, teaches doctoral courses in Health Promotion and Wellness in the Doctor of Science in Health Science (DSc) program at RMUoHP. She owns Balanced Living Health & Wellbeing Consultants, LLC and Santosha Yoga School in Sheridan, Wyoming. Learn more at: www.balancedlivingconsultants.com
movement to rhythmic breathing and emphasizes release through relaxation. A knowledgeable and gifted yoga therapist will design a personalized program, motivating the client to feel connected to the healing process and to practice at home.

At SYTAR, my mentors, Baxter Bell, MD, E-RYT-500, and JJ Gormley, E-RYT-500, facilitated hands-on seminars based on their work with one of the leading authorities in yoga therapy for lifelong health and wellbeing, TVK Desikachar. When we choose to practice purposefully, we embrace “…our relationships with others, our behavior, our health, our breathing, and our meditation path” (Desikachar, The Heart of Yoga, ©1995). Dr. Bell speaks of the power of yoga on his website: “Yoga is a practice of almost unlimited possibilities, benefiting our physical health, our sense of mental and emotional wellbeing, and feeding our soul on its search for purpose and meaning. And because of all these things, yoga can help us get healthy, stay healthy and also help us deal with sadness and suffering when they inevitably show up in our lives” (www.baxterbell.com).

JJ Gormley’s philosophy is to practice “…yoga poses from the perspective of the energetic body and staying connected to the earth energetically (being well-grounded) … to create more space at the joints so one can move with better freedom and release stuck energy.” (www.suryachandrahealingyoga.com).

Personalized therapeutic yoga sessions can lead toward healing and growth. As clarity of mind increases, the ‘wandering mind’ is reined in, creating deeper awareness and greater appreciation of the true function of physical poses, to encourage calming, responsive energy moment by moment. Ultimately, experiencing greater harmony of heart, mind and soul starts with applying specific breath techniques, gentle re-alignment and purposeful meditative moments. The timeless relevance of philosophies that shaped the ancient discipline of yoga remains valuable and appealing in today’s world … practical, yet so powerful! Beneficial yoga therapy focuses on addressing all aspects of the human life “…We begin where we are, how we are, and whatever happens, happens” (Desikachar, The Heart of Yoga, ©1995).
Dr. Massery received a BS in Physical Therapy from Northwestern University in 1977, a DPT from the University of the Pacific in 2004 and her DSc from RMUoHP in 2011 in Advanced Neurology. Her publications and interests focus on linking motor behaviors to breathing and/or postural mechanics in both pediatric and adult patient populations.

Dr. Massery has given more than 800 professional presentations in 49 US states, 9 Canadian provinces and 15 countries worldwide, including more than 100 presentations for the American Physical Therapy Association. Dr. Massery has delivered keynote and major addresses on topics such as cystic fibrosis and posture, neuromuscular deficits, pectus excavatum (chest deformities) and connections between posture & breathing. Recently, she presented a full day post-conference program at the 2015 World Congress of Physical Therapy in Singapore.

Dr. Massery has received national awards from the APTA, including its highest clinical award, The Florence Kendall Practice Award, honoring “one’s outstanding and enduring contributions to the practice of physical therapy,” and the Linda Crane Memorial Lecture. She has also been honored as Outstanding Alumnus of the Year by each of her 3 alma maters. Dr. Massery continues to maintain a private practice in Chicago.

Mary Massery, PT, DPT, DSc
Outstanding Alumna Award Recipient

We were honored to have Dr. R. Mimi Secor as both our alumni commencement speaker, and the recipient of the Richard P. Nielsen Student Service Award for her contributions to the Nurse Practitioner profession, the healthcare industry and RMUoHP.

Dr. Secor is a Nurse Practitioner, National Speaker/Consultant and radio host. She has worked for 38 years as a Family Nurse Practitioner specializing in Women's Health and is also a North American Menopause Society nationally certified menopause practitioner. Dr. Secor lectures for various NP programs in New England and around the country and has also published extensively. She has years of media experience including her current role as a national radio host of the NP program, “Partners in Practice” on ReachMD. Dr. Secor has also been a guest on Good Morning America and was interviewed by the Wall Street Journal and many others. She has also received several awards, including the 2013 Lifetime Achievement Award from the Massachusetts Coalition of Nurse Practitioners for her work helping to get legislation passed that would allow Nurse Practitioners to prescribe, and also allow for insurance reimbursement.

Though she has been involved in service for many years, her recent decision to pursue a DNP at RMUoHP has enhanced her clinical knowledge and her ability to provide excellent care and education to those that she serves. In her commencement address, she discussed the past, present and future of the Nurse Practitioner Profession and how her own career and path toward higher education has paralleled the evolution of the profession that began more than 50 years ago with Dr. Secor’s mentor Dr. Loretta Ford. Back then, higher education in Nursing was much different, and as the profession evolved, so did the educational standards and options.

“My focus has always been in clinical practice and education, so [the DNP is] the perfect match.” Dr. Secor said, “[Getting my DNP] expanded my perspective, and unlocked my brain. It also reinforced the way that I practice and the way that I want to practice.” Now that she has completed her DNP, she will continue her service through speaking and educating her fellow nurses about the benefits of a DNP in practice.

“If I didn’t have such a positive experience I would just be quiet, but I had a positive experience, so I hope other people can realize how much it can benefit them clinically,” Dr. Secor said, “I always tell people that are looking at DNP programs to think about how applicable it will be from the very beginning, the first day, the first semester.”

R. MIMI SECOR, MS, MEd, FNP-BC, NCMP, FAANP, DNP
Alumni Speaker and Richard P. Nielsen Student Service Award Recipient
RMUoHP’s Summer 2015 Commencement in Provo, Utah on August first welcomed 75 graduates from our DNP, MSHS, PhD, OTD and tDPT programs into the alumni status. Dr. Sandra L. Pennington conducted the ceremony for the last time as Provost, and graduates were hooded by incoming Provost Dr. Hani Ghazi-Birry and their respective program directors. We were honored to hear from distinguished graduate Dr. Mimi Secor, as well as current AOTA President Dr. Virginia “Ginny” Stoffel. The outstanding faculty award will be presented at our December Commencement. Congratulations graduates!

Dr. Ginny Stoffel, the current president of the American Occupational Therapy Association (AOTA), addressed the graduates. A born leader, Dr. Stoffel spoke from the heart. She advised each alumnus to focus on the humanity of their patients and bringing meaning to the lives of the patients and their families by suggesting three words to keep in mind; journey, family and meaning.

To close her address, Dr. Stoffel told each alumnus to, “Change your question from ‘What’s the matter with you?’ to ‘What matters to you?’”

In her capacity as AOTA president, Dr. Stoffel chairs the Association’s Board of Directors, serves as an ambassador for occupational therapy in the United States and internationally and works to foster the development of the profession and its members. She helped to establish leadership development programs at the AOTA, and serves as a faculty for the emerging leader and middle manager leadership institutes. Dr. Stoffel also serves on the board for the American Occupational Therapy Foundation.

An AOTA member since 1975, Dr. Stoffel earned a PhD in Leadership for the Advancement of Learning and Service from Cardinal Stritch University in 2007, a MS in Educational Psychology from the University of Wisconsin–Milwaukee in 1983 and a BA in Occupational Therapy from St. Catherine’s in 1977. She is currently an associate professor in the Department of Occupational Science & Technology at the University of Wisconsin–Milwaukee.

Among her many publications, Dr. Stoffel co-authored the mental health text, Occupational Therapy in Mental Health: A Vision for Participation. Her research and scholarly interests focus on the needs of veterans as they transition to civilian life.
STUDENT ACCOMPLISHMENTS

BILL MILLS, DSc AT 3

DSc AT 3 student Bill Mills was recently featured in an article in the Friars Lantern, the Student-run news website of Malvern Preparatory School where he is the Assistant Athletic Director and Athletic Trainer. As a result of his studies at RMUoHP in the DSc program, Mills is in the process of developing a Sports Medicine Research Institute at Malvern Prep, that will include a research methods elective class for seniors interested in going in to sports medicine.

SAYURI HIRAISHI, DSc AT 3

DSc AT 3 student Sayuri “Sy” Abe-Hiraishi is a certified instructor for the Postural Restoration Institute and recently returned from a trip to Japan where she hosted multiple EBP CEU workshops in Osaka and Tokyo. She was also an NATA Foundation Scholarship award recipient at the NATA Conference and Expo in St. Louis in June (See pg. 10).

PROFESSIONAL ACHIEVEMENTS

FNP Program Faculty member Dr. Stacey Pfenning was named the new Executive Director of the North Dakota Board of Nursing. Learn more here.

DNP alumnus Rhigel (Jay) Tan was seated as the president of the Nevada State Board of Nursing. He’s the first Asian American and the first male to hold that seat and is a faculty member at UNLV.

OTD Co-Program Director Dr. Melissa Sweetman was appointed as President Elect of the South Carolina Occupational Therapy Association. Her term officially begins in February of 2016 and she will become President of the association in February of 2018.

OTD Aging Elective Track Director Dr. Kitsum Li was named as an Administrator for the Evidence-exchange project for American Occupational Therapy Association.

PhD HPW Alum Dr. Brad Schoenfeld was re-elected to the board of the National Strength and Conditioning Association. Check out his bio here.

RMUoHP Financial Aid Officer Maria Sager was voted on as a board member for Saving Antiquities for Everyone (SAFE), an organization she began volunteering for last Fall as an invitation from RMUoHP President Nielsen to perform a service activity. Read her board member bio here.

1http://goo.gl/tQcbfg
8https://goo.gl/zdCiiz
9http://goo.gl/D64Q01
10http://goo.gl/3hQC9C
11http://goo.gl/LYJwbZ
AWARDS

FNP PROGRAM FACULTY MEMBER DR. STACEY PFENNING RECEIVED THE NORTH DAKOTA LEGENDARY NURSE AWARD FOR EVIDENCE-BASED PRACTICE on May 21st at the NDBON 100th Year Anniversary Celebration. The award is given for excellence in the promotion and utilization of evidence based practice principles in the pursuit of clinical excellence. Dr. Pfenning has been instrumental in promoting Evidence Based Practice throughout North Dakota for many years. She co-created the State Online Journal club which provided an interactive forum for discussing clinical practice questions and for posting Clinically Appraised Topics (CATs). This journal club formed the basis for the current Evidence Based Practice Resource Center at the North Dakota Center for Nursing. She has presented at many state and national conferences providing her set of evidence based practice tools to nurses. Last fall, she presented a Bootcamp on Evidence Based Practice, providing participants with many tools to implement in their organization. Dr. Pfenning is a champion and truly passionate about promoting evidence based practice. Congratulations Dr. Pfenning!

PHD AND TRANSITIONAL DPT PROGRAM DIRECTOR DR. JANE SWEENEY was presented with the inaugural Pioneer Award in Neonatal Therapy for outstanding and enduring efforts as a forerunner in education, mentoring, and innovation in the specialized field of neonatal therapy at the National Association of Neonatal Therapists annual conference April 2015.

DSc HPW STUDENT RUPAL PATEL RECEIVED APTA’S MINORITY FACULTY DEVELOPMENT SCHOLARSHIP AWARD during the association’s NEXT Conference & Exposition in National Harbor, MD June 3-6. Ms. Patel is currently an associate clinical professor in the DPT program at Texas Woman’s University and a PhD candidate at RMUoHP. Her expertise is in managing patients with neurologic dysfunction, especially TBI, stroke and spinal injury.

The Minority Faculty Development Scholarship Award is bestowed annually by the Physical Therapy Fund, a nonprofit 501(c)(3) organization supported by APTA, on faculty who are members of racial/ethnic minorities and who are pursuing a post-professional doctoral degree. Award recipients must demonstrate commitment to minority services and activities and show superior achievements in the profession of physical therapy.

Ms. Patel’s accomplishments and contributions to the PT field have a wide reach. She has presented nationally and has received several awards. She has served her profession as an APTA elected delegate. She is an active member of several associations and community organizations. Read more about her contributions and award on our blog.

VP OF INSTITUTIONAL EFFECTIVENESS AND COMMUNITY ENGAGEMENT JESSICA EGBERT RECEIVED A BEEHIVE AWARD at Utah’s StartFEST. The award recognizes unsung community heroes and Dr. Egbert is receiving the award as a result of her community service and initiatives through the Utah Valley Chamber of Commerce.

PHD AND TRANSITIONAL DPT PROGRAM DIRECTOR DR. JANE SWEENEY was presented with the inaugural Pioneer Award in Neonatal Therapy for outstanding and enduring efforts as a forerunner in education, mentoring, and innovation in the specialized field of neonatal therapy at the National Association of Neonatal Therapists annual conference April 2015.

DSc HPW STUDENT RUPAL PATEL RECEIVED APTA’S MINORITY FACULTY DEVELOPMENT SCHOLARSHIP AWARD during the association’s NEXT Conference & Exposition in National Harbor, MD June 3-6. Ms. Patel is currently an associate clinical professor in the DPT program at Texas Woman’s University and a PhD candidate at RMUoHP. Her expertise is in managing patients with neurologic dysfunction, especially TBI, stroke and spinal injury.

The Minority Faculty Development Scholarship Award is bestowed annually by the Physical Therapy Fund, a nonprofit 501(c)(3) organization supported by APTA, on faculty who are members of racial/ethnic minorities and who are pursuing a post-professional doctoral degree. Award recipients must demonstrate commitment to minority services and activities and show superior achievements in the profession of physical therapy.

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In July, alumna Candice Freeman, OTD represented the state of Utah and competed with roughly 65 other delegates from all over the United States in the Miss Plus America competition in Atlanta, GA. She was one of 24 other women in the “Ms.” category, and placed second runner up in her division. Dr. Freeman currently resides in Texas, but since she attended RMUoHP in 2013, she was eligible to represent Utah. She received the Ms. Utah title just a few weeks prior to the national competition.

For the competition, the top five competitors from each division are selected from panel interview (50%), elegant pant wear (25%) and evening gown (25%). For the finals, the process begins again to determine the winner for each category.

Although Dr. Freeman is now a seasoned veteran of the Miss Plus America pageant and its affiliated state competitions, it wasn’t until the past 7 years or so that she learned about the organization.

“I got into plus-sized pageantry by accident,” Dr. Freeman said. After undergoing weight loss surgery in 2008, Dr. Freeman started plus-sized modeling and stumbled across the Miss Plus America pageant searching for modeling opportunities. She read the qualifications for competing, and realized that it was something she could get involved in and use as a platform for her passion as a Pediatric Occupational Therapist.

“We have to have a platform that we’re passionate about,” Dr. Freeman said about the 14http://www.missplusamerica.com/contestants
competition requirements, “so I created my own platform: it’s called “Independent U-- Promoting the independence of children with disabilities.” Dr. Freeman works with children with all types of disabilities and has noticed that when these children are out in the community, people often stare or whisper about the child with the disability. Her platform focuses on combatting the incorrect stigmas associated with these children, and advocating for their rights to feel connected with the community.

“Just because a child is in a wheelchair, or [is plagued with some other disability. It is easy to] think they are limited by their condition, but they are not. They have the same dreams, hopes and aspirations as any other child would,” Dr. Freeman said.

Dr. Freeman also works with several local nonprofits, hospitals and service organizations to fundraise and raise awareness about children with special needs.

“My whole platform is dedicated to Occupational Therapy, to help enhance the lives of families and children.” Dr. Freeman said. “If I had not become an OT or had not gone on to get my doctorate, I wouldn’t be able to do what I do with my platform.”

Dr. Freeman noted that RMUoHP’s OTD program was challenging and thorough. She was able to really hone her clinical reasoning skills and provide better clinical interventions for the children she serves.

Along with being a great platform for Dr. Freeman to promote her passions, she really enjoys the other elements of the pageant as well. “I really fell in love with it because as an OT, we’re always dressed down, and so pageantry provides the opportunity to dress up!” Dr. Freeman said. This was Dr. Freeman’s third year competing on the national level. She placed third runner up in the 2010 pageant again as Ms. Texas, and competed again in 2013 before placing second runner up this year as Ms. Utah. Dr. Freeman makes appearances as Ms. Utah and assists with fundraising as a part of her platform outside of the competition. She may be reached at candicefreeman@hotmail.com.
While I am new to RMUoHP, I’m not new to the health professions field. Throughout my career I have had the pleasure of working with some of the most intelligent and talented professionals. One of those was an occupational therapist named Tania Stegen-Hansen, OTD, OTR/L, BCP, C/NDT. I worked with Dr. Stegen-Hansen on a multidisciplinary team with children on the autism spectrum, providing in-home and community-based therapy. Tania was always willing to teach our team techniques, activities and skills that we could integrate into our therapy sessions to keep our young clients engaged and focused, while also targeting OT goals to help each child progress. She became a touchstone for many of the cases we encountered, and personally, there wasn’t anyone I would trust more with my own babies.

My twin boys were born five weeks premature and spent a week in the NICU. When one of my boy’s gross motor skills seemed a bit delayed at around five months old, it was Tania who I called. She wasted no time in meeting with us in her clinic so she could evaluate him, and she continued to see him every four to six months after that, until he was four and we were certain he was reaching all of his motor milestones. Those first few visits were full of anxiety for me. I felt powerless, but I trusted Tania whole-heartedly, as I felt that my baby’s developmental trajectory hinged on this early intervention.

Now, more than three years later, he is doing fantastic and is developing on-par with other almost-five-year-olds! But as a mom, I won’t ever forget those first few months of uncertainty and who was there to help along the way. “My” Tania will always hold a special place in my heart for that very reason.

It wasn’t until I came to work in the admissions department here at RMUoHP that I discovered that “my” Tania was an alumna of our program and had earned her OTD here in 2010! It is so neat to me that my experiences in the health professions realm have now come full circle! Knowing that Tania took the extra step to become educated at the highest level possible for her field, and in one of the largest programs in the country, made me feel that much more confident about the trust I was putting in her to help me take care of my boy. As a parent, there’s no better feeling than knowing and understanding that you have the best of the best working with your child. After being able to meet the program directors and the faculty of the OTD program, I feel that much more grateful for Tania taking the time and investing her effort and expertise into helping my little boy.

So, while I believe and am invested in RMUoHP for a bevy of reasons, I can say that the postprofessional OTD program and its alumni have had a direct impact on me and my family’s life and well-being. Dr. Tania Steven-Hanson, my Tania, exemplifies the vision of RMUoHP in advancing the quality, delivery and efficacy of healthcare, and for that I am truly grateful.

Check out the full blog post at https://rmuohp.edu/blog/?p=188.
ENTRY-LEVEL LEADERSHIP PRESIDENT’S BREAKFAST

On July 22, the Doctor of Physical Therapy (DPT) 5 second year class leadership, along with the newly elected first year DPT 6 and Master of Physician Assistant Studies (MPAS) 1 class leaderships joined together for Breakfast with RMUoHP’s President Richard P. Nielsen. This was an inaugural event, as RMUoHP welcomed in the Master of Physician Studies program (2015) allowing three program class leaderships to join together. The members of each class’s student council were able to mingle together fostering unilateral ideas and cohesiveness amongst one another, while embracing the prestigious opportunity of meeting President Richard P. Nielsen and enjoying breakfast.

DPT 5 CLASS LEADERSHIP:
Nicolea Jones (President), Taylor Farnsworth (Vice-President), Steven Oswald (Secretary), Chantel Myers (Historian), Steven Robert (Public Relations) and Tyler Carlen (Graduate Student Council).

NEWLY ELECTED DPT 6 CLASS LEADERSHIP:
Jesse Brunner (President), Brent Losee (Vice-President), Lauren Takayesu (Secretary), Lauren Hagemeyer (Historian), Skyler Anderson (Public Relations), Kyle Graves (Social Chair) and Brandon Poulter (Professional Development).

NEWLY ELECTED MPAS1 CLASS LEADERSHIP:
Lauren Stanford (President), Jaddon Rogers (Vice-President), Elizabeth Bueler (Secretary), Matthew Rose (Treasurer) Michael Cheesman (Graduate Student Council), Kathleen Grabowski (SAAAPA Assembly of Representatives Representative), Lorraine Brimhall (SAAAPA State Chapter Student Representative) and Jesse Golodner (SAAAPA Outreach Chair).

NEWLY ELECTED GSC LEADERSHIP:
Please join us in welcoming the newest members to the GSC: Toni Brown (FNP 2), Michael Cheesman (MPAS 1), Julie Kardachi (OTD 26), Jennifer King (DNP 18), Britney Krugman (MSHS 4), Bryan Langton (eDPT 6) and Ryan Nokes (DSc AT 3).
RMUoHP completed its first elective course in August, incorporating community service into academic learning by teaching physical therapy students the scope of health issues and rehabilitation needs of the medically uninsured and underserved citizens of Utah County at the RMUoHP Foundation’s CRC.

The Student Service Learning Course is a one credit hour per semester course and involves 12 scheduled hours of volunteer service in the CRC. The course concept was originally envisioned by University president Dr. Nielsen, and designed by the current Provost, Dr. H.S. Ghazi-Birry, as a means to weave the University’s newest core value of service, into the didactic and clinical components of a service learning course. Next, with feedback from the academic community and support from the administrative board, the service learning course concept was launched. This first service-learning course experience was led under the direction of course instructors, Drs. Sandy Pennington and Coleby Clawson.

RMUoHP students were monitored by licensed Physical Therapists engaged in the delivery of rehabilitation care at the CRC in Provo. Students gained first-hand insight and experience in participating in a clinic devoted to serving Utah County’s underserved population.

One of the participating students, Tayler Comley, noted that the students in participation were able to build upon traits required for a flourishing healthcare provider such as altruism, professional development, leadership, cultural sensitivity, community involvement and ethical mannerisms.

Taylor also stated, “Personally, my experience encompassed empowerment. Not only was I able to develop my own professional abilities, I was able to empower patients seen at the CRC to live their lives to the highest degree they desired. Providing the patients with this opportunity, being able to witness the small successes they made in each session and feeling the gratitude they expressed are the best gifts any physical therapy student can ask for.”

As a culminating of the course objectives and spirit, students presented an end-of-term project entitled: Exemplifying the Core Values of RMUoHP through Service-Learning on July 29. This presentation included personal reflections of healthcare access for patients, as well as recommendations to continue the clinic momentum developed under the direction of alumnus, Dr. Clawson. Additionally, students reflected on their personal opportunity to assist the underserved.

The experience had a lasting effect on RMUoHP student, Jennifer Divis, “I was not aware that the demand for pro-bono services is so high. My eyes were also opened to the fact that most (if not all) of these individuals were in these situations at no fault of their own. It made me realize that there is no difference in the kind of services I provide to a paying or non-paying patient. I think this experience will lead to a continuation of providing pro-bono care in my career because I have a taste of how rewarding it can be.”

As a group they indicated the experience:

• Improved their clinical reasoning skills and awareness of social responsibility
• Was an opportunity to utilize the most current evidence-based practices for decision making
• Created cultural awareness enhanced through providing care to the underserved
• Individualized engagement with the underserved population
• Provided leadership opportunities with a multi-faceted team

We are very excited to continue offering this course for future students!
On June 12 and 13, members of the DPT 6 cohort volunteered at the Special Olympics Utah (SOUT) Summer Games\(^{15}\). The students helped with the Healthy Athletes program, a study testing the health and fitness of Special Olympics Athletes. Students were trained in several stations which evaluated special fitness tests such as flexibility, strength, balance, cardio and health education. As part of Healthy Athletes program, the DPT 6 students monitored and recorded these tests. Many athletes learned how to improve their fitness levels and were given exercises to continue to strengthen their bodies and help them stay fit. As brand new DPT students, volunteering at the event was an eye-opening and fun experience.

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\(^{15}\) http://sout.org/summer-games/
In August, a group of 20 DPT students and community members traveled in conjunction with World of Difference and the Warm Hearts Foundation, to Mangochi, Malawi to participate in a three-week learning and service expedition. The team arrived in Malawi on August 14 and, under the direction of team leaders President Dr. Richard Nielsen and his wife, Jodi, began their service by assisting with the construction of a large primary school. The school will accommodate 225 students, including a library stocked with approximately 2,000 pounds of educational supplies (delivered by these volunteers), two large restrooms and student desks. Additionally, a foundation is being laid for a high school that will be completed in 2016 by World of Difference and RMUoHP volunteers. World of Difference volunteers have constructed approximately 20 schools in Africa and are collaborating with the Malawi Warm Hearts Foundation, a sister organization, for the 2015 project.

In addition to the service opportunity with the two foundations, our DPT students have also been able to participate in clinical rotations, under the direction of RMUoHP alumna and faculty member Lisa DePasquale, PT, DSc, ECS in the city of Blantyre in cooperation with Malawian physical therapy practitioners. They are also participating in academic exchange opportunities with students in the University of Malawi College of Medicine physiotherapy program. Part of the academic experience includes the opportunity for our DPT students to present case studies to the Malawian physiotherapy students and in turn, have the Physiotherapy students in Malawi present case reports back to them.

Look for a full article in our next RMUpdate and see the Daily Herald's coverage of the trip at http://goo.gl/A5uqgA!

Your participation in promoting RMUoHP’s programs is critical to our success. University alumni and students are a wonderful resource for qualified applicants. You have the necessary insight and first-hand experience to identify individuals who have the ability to be successful in our programs. We value your referrals and participation is easy!

If you know someone who might be interested in our program, please refer them by completing the short online form. A small gift will be provided as a thank you for sharing the RMUoHP message.
RMUoHP is pleased to announce the creation of a brand new concentration in the Doctor of Science in Health Science program, in the area of neurologic rehabilitation. This new specialty area will debut in the summer term of 2016, targeting physical and occupational therapists with an interest in the advanced evaluation and treatment of patients who have a neurological disorder or disease.

The Neurologic Rehabilitation concentration includes a diverse curriculum designed to aid the professional in developing further knowledge, skills and abilities essential for this rehabilitative care specialty in order to help patients with neurological deficits to obtain maximum recovery and acquisition of function. The curriculum builds upon the professional’s clinical degree and expertise, with rigorous coursework in evidence-based practice, rehabilitation systems physiology, applied neuroscience/neurophysiology, motor control and learning, clinical technology and advanced neurologic interventions.

This concentration is committed to the development of lifelong scientific scholars who can conduct, evaluate and integrate research findings into their daily academic agenda and/or clinical practice; act in leadership roles in their discipline and community; provide the highest level of intervention to their patients/clients; and participate in graduate education environments to teach the next generation of clinical scientists and educators. This doctoral program will prepare scientific scholars who can function as clinicians, researchers, or academicians.

Physical and Occupational therapy continues to occupy a critical role in the healthcare system. Over the next five to ten years, the need for physical and occupational therapy services is expected to grow as the elderly population increases and baby boomers become more at risk for strokes, and other neurological impairments such as Parkinson’s disease, Alzheimer’s and spinal cord injury. The RMUoHP DSc concentration in Neurologic Rehabilitation is designed with this shared sense of healthcare purpose and responsibility, to create an educational pathway for therapy professionals to help meet this growing area of need.

NEW! DSC CONCENTRATION TRACK IN NEURO REHAB

Our debut cohort will begin in the summer 2016 semester.

DNP PROGRAM UPDATE:
The Commission on Collegiate Nursing Education has received and accepted the application for the initial accreditation of the doctor of nursing practice program at Rocky Mountain University of Health Professions. We are proceeding with the accreditation process and had our on-site evaluation on January 26, 2015. Our site visit findings (as well as other Schools reviewed between January 1 and April 30) will be reviewed by the Board of Commissioners at their October 2015 meeting. We should receive an update within four weeks of that meeting date.

It is important to note that once accreditation has been achieved, the formally recognized ‘date of accreditation’ will reference January 26, the first day of the site visit.

PA PROGRAM UPDATE:
The PA program admission cycle is open and we have already exceeded the applications we received last year. We are looking forward to seeing how our second Spring cohort shapes up for the Spring class– it will be extremely competitive! The application deadline is October 1.

DPT PROGRAM UPDATE:
The admission cycle to fill our seventh DPT program cohort is also open, and our Spring 2016 cohort is looking to be a competitive one as well! The soft application deadline in PTCAS is also October 1. Remember that the RMUoHP- specific supplemental materials must also be completed to be considered for this program.

SLP PROGRAM UPDATE:
The third cohort of our ClinScD SLP program begins on August 31 and we look forward to seeing them on campus at the end of September. This program has already been met with exceptional enthusiasm; in fact, we already have enrollments for cohort 4! Join us at ASHA where SLP 1 student Amber Heape will have a poster presentation, part of her qualitative research project from coursework at RMUoHP!
NEW AND IMPROVED VIDEOS

We have been working hard to update our program and testimonial videos and create new ones. Check out our video library at rmuohp.edu/video to see the most recent collection. We have created several Post-Professional OTD program videos and we’d like to offer a special thanks to our program directors Drs. Helgeson and Sweetman, students Sara Stephenson and Phillipa Robinson and alumna Dr. Michelle Webb for each of their contributions. Have you seen their testimonials yet? Find them in our video library and like, comment and share them on your social accounts!

FINANCIAL AID: INTEREST RATES UPDATE

On May 13, 2015 the Education Department announced new interest rates for Direct Loans disbursed between July 1, 2015 and June 30, 2016. The following new interest rates were provided:

<table>
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<tr>
<th>Loan Type</th>
<th>Borrower Type</th>
<th>Index 10-Year-Treasury Note</th>
<th>Add-On</th>
<th>Fixed Interest Rate</th>
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<tbody>
<tr>
<td>Direct Unsubsidized Loans</td>
<td>Graduate/Professional Students</td>
<td>2.237%</td>
<td>3.60%</td>
<td>5.84%</td>
</tr>
<tr>
<td>Direct PLUS Loans</td>
<td>Graduate/Professional Students</td>
<td>2.237%</td>
<td>3.70%</td>
<td>6.84%</td>
</tr>
</tbody>
</table>

*NOTE: If you received a disbursement for prior to July 1st) your loan will accrue interest at the current rate of 6.21% (Unsubsidized) or 7.21% (Grad PLUS).
PUBLICATIONS


PRESENTATIONS

Kitsum Li & Kristin Myers Presented On “Mild Cognitive Impairment In Heart Failure Affects Care Transition” at the Occupational Therapy Association Of California 39Th Annual Conference.

HOW DO I GET MY PUBLICATION IN THE RMUPDATE?

Publications included in the RMUpdate come from a database kept by our Medical Librarian Joy Harriman-Coleman. Joy keeps a record of all of the published works from RMUoHP Faculty, Students and Alumni.

Please send your publications to Joy at jcoleman@rmuohp.edu
Make sure to be in the next issue...

The RMUpdate is your publication, here to share your story. If you have published an article, presented a poster or have other great news to share with the RMUoHP community, please share your story! We have created an online submission form to simplify the process.

http://rmuohp.edu/story-submit/

THE DEADLINE TO SUBMIT CONTENT FOR THE FALL 2015 RMUPDATE IS FRIDAY OCTOBER 30

Rocky Mountain University of Health Professions Administration

President: Dr. Richard P. Nielsen
Executive Vice President of Academic Affairs & Provost: Dr. Hani S. Ghazi-Birry
Chief Operating Officer: Dr. Michael Skurja, Jr.
Executive Vice President of Institutional Planning & Strategic Initiatives: Dr. Sandra L. Pennington
Vice President of Finance: Mr. Jeffrey B. Bate
Vice President of Enrollment Management: Dr. Erin Nosel
Vice President of Institutional Effectiveness & Community Engagement: Dr. Jessica D. Egbert

Special Thanks...
To all those who contributed to this issue. Your efforts make this publication possible by providing articles, photos and feedback!